FoodEdge.

EXECUTIVE SECOND OPINION

Example decision memo

Fictional example for an ingredient licensing decision.

Should we license a plant-protein ingredient for an EU launch in the next 12 months?

Finding	The supplied studies cover one intended use. The stronger claim proposed for the product would need separate evidence.
Limit	The technical file reports laboratory yield. The cost model assumes a recovery rate at commercial scale that has yet to be measured.
Recommendation	Keep the narrower use in scope. Ask the contract manufacturer to run a recovery check before the licence is signed.

A project memo links each finding to dated sources and sets out what would change the recommendation.